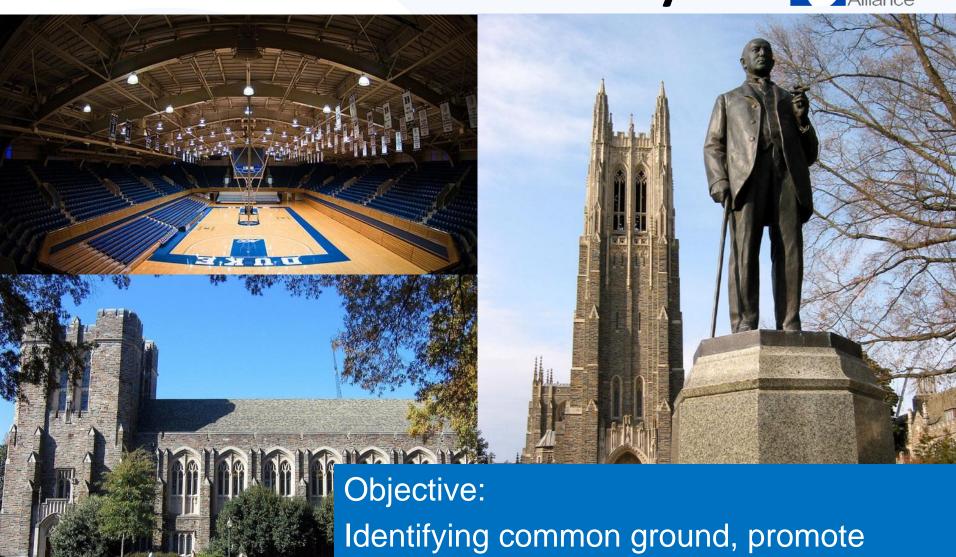
## Welcome to Duke University





Identifying common ground, promote shared interests, facilitating research, and reducing unnecessary administrative work

## **Background**



### Research @ Duke

- Research Funding: \$1B → 10,000 Projects
  - Federal: \$625M
  - Foundations: 1,041 projects from 263 foundations → \$65M
- Organization Structure
  - 1,500+ Funded faculty
  - Decentralized Post-award (1 office) and Preaward (3 offices)
  - Approximately 600+ Grant Managers

## F&A COST REIMBURSEMENT LEVELS IN JEOPARDY





Health and Human Services Secretary Tom Price at today's House of Representatives hearing. MICHAEL REYNOLDS/EPA/NEWSCOM

Trump wants 2018 NIH cut to come from overhead payments

Last year's FY18
proposed budget from
the White House
reduced the F&A rate
to 10%, a cut of
approximately two
thirds

Some initial estimates suggested that up to 1/3 of research universities would stop or significantly alter the direction of their research mission

## The UN-Apologetic Advocacy

 The administration's budget proposals have led to engaged, energetic defense of research, and research universities, from a variety of allies:

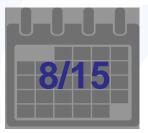
Agency staff

- NIH
- OMB
- NSF
- National Associations
  - COGR
  - AAU
  - ACE & AAMC
- Members of Congress





# THE WHITE HOUSE AND OMB CONTINUE TO LINK IDC POLICY, THE RPB, AND REGULATORY REFORM



Statement of Administration Policy (SAP) on Senate budget

## F&A still seems to be front and center!

**Indirect Cost Policy** 

The <u>administration expressed their</u> <u>disappointment</u> that language was again included in the bill that prohibits changes to the method used by NIH to pay grantee institutions for facilities and administrative costs (F&A or Indirect Costs). The administration continues to link this prohibition to OMB/NIH efforts to "develop strategies to make Government programs more effective and efficient".

21st Century Cures Act Research Policy Board (RPB)

More disappointment from OMB because the bill does not authorize the use of NIH funds to establish the Research Policy Board (investigates regulatory burden). In their comments on the RPB issue, the OMB continues to link the establishment of the RPB to the indirect cost policy and that these two issues make it "difficult to address regulatory burden in a meaningful way".



## Streamlining and IP



## Heather - Goals & RPSC



Thursday, September 6, 2018

01:30 EDT | Host: Health Research Alliance









## AGENDA



1

#### **Contextual Overview**

- a) National Issues
- o) University Perspective

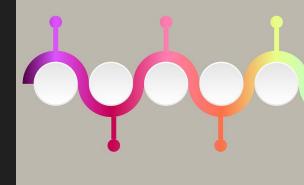




7

F&A Costs Process & Key Terms

- a) University issues related to F&A Costs
- b) Regulations that drive a research institution's perspective on F&A Costs
- c) The process by which an institution calculates and negotiates its F&A rate



3

The Partnership: Funders, Foundations and Research Institutions



## STATEMENT OF CLARIFICAT.



Much of what we will discuss is the current methodology that has been developed with the federal government over the past 5+ decades

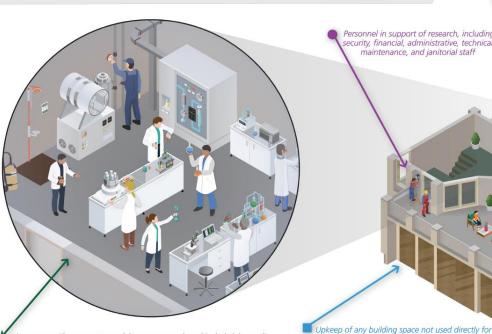
We are NOT suggesting that this is the right or wrong model for foundation-university relationship; we are using it to explain what F&A means to a university and the critical role it plays in supporting the research mission

## UNDERSTANDING WHAT RESEARCH REALLY COSTS

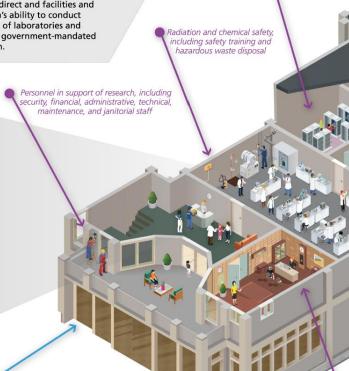


#### **Costs of Federally Sponsored Research**

The total cost of federally sponsored research includes a combination of both direct and facilities and administrative (F&A) costs. Both types of expenditures are key to an institution's ability to conduct cutting-edge research. F&A consists of the construction and maintenance costs of laboratories and high-tech facilities; energy and utility expenses; and safety, security, and other government-mandated expenses. These costs are real and research cannot be conducted without them.



Direct costs - These expenses solely cover research and include lab supplies and equipment; salaries and stipends for researchers and graduate students; and travel costs for conducting and sharing research



federally funded research, such as classrooms or

lobbies, is **not** covered by F&A reimbursement





Secure data storage, internet,

telecommunications, and high-speed data processing



Costs of federal, state, and local

regulatory compliance, including human

and animal safety review boards



Advanced research lab equipment



No federal funds used

Library and research facilities

Direct costs

F&A costs

## How Each Federal Dollar is At Duke!

26¢

OF EACH DOLLAR IS FOR OVERHEAD 74¢

OF EACH DOLLAR IS FOR DIRECT RESEARCH COSTS

Operations & Maintenance 7¢ Buildings 5¢ Equipment 2¢

ntenance 7¢
Buildings 5¢
quipment 2¢
Libraries 1¢
Facilities
Related = 15¢

B

General 1¢
Administration
Support 7¢
Support 2¢



Research Salaries & Employee Benefits 36¢

Materials, Services & Travel 13¢

Student Support 4¢

Equipment 2¢

Subcontracts 18¢

All Other 1¢

General 1¢
Sponsored Admin/Compliance 1¢
Research Operations Support 7¢
Faculty Support 2¢

& Travel 13¢

### **BUT THERE'S MORE...**

Duke University contributes \$125 million annually to research

OR **26 cents** of every research dollar

Government

Duke



Approx. \$125 million annually

55¢ direct costs

**19¢** F&A

26¢ University

### F&A COS





#### RATE



Mo

 We need to anticipate the Administration will go after F&A, again.



- Working together around Education and Funding Models will serve us well, especially if the Administration reengages.
- How we address Funding Models is up to us (i.e., it's up to the Partnership to decide next steps!)



Ended Caplis





#### Jim Luther

- Assoc. VP Finance & Research Compliance Officer
- Past Chair of Board, Council on Governmental Relations (COGR)
- James.luther@duke.edu



**Thanks for Your Support & Partnership**