

Use of portfolio analysis in data-driven decision making

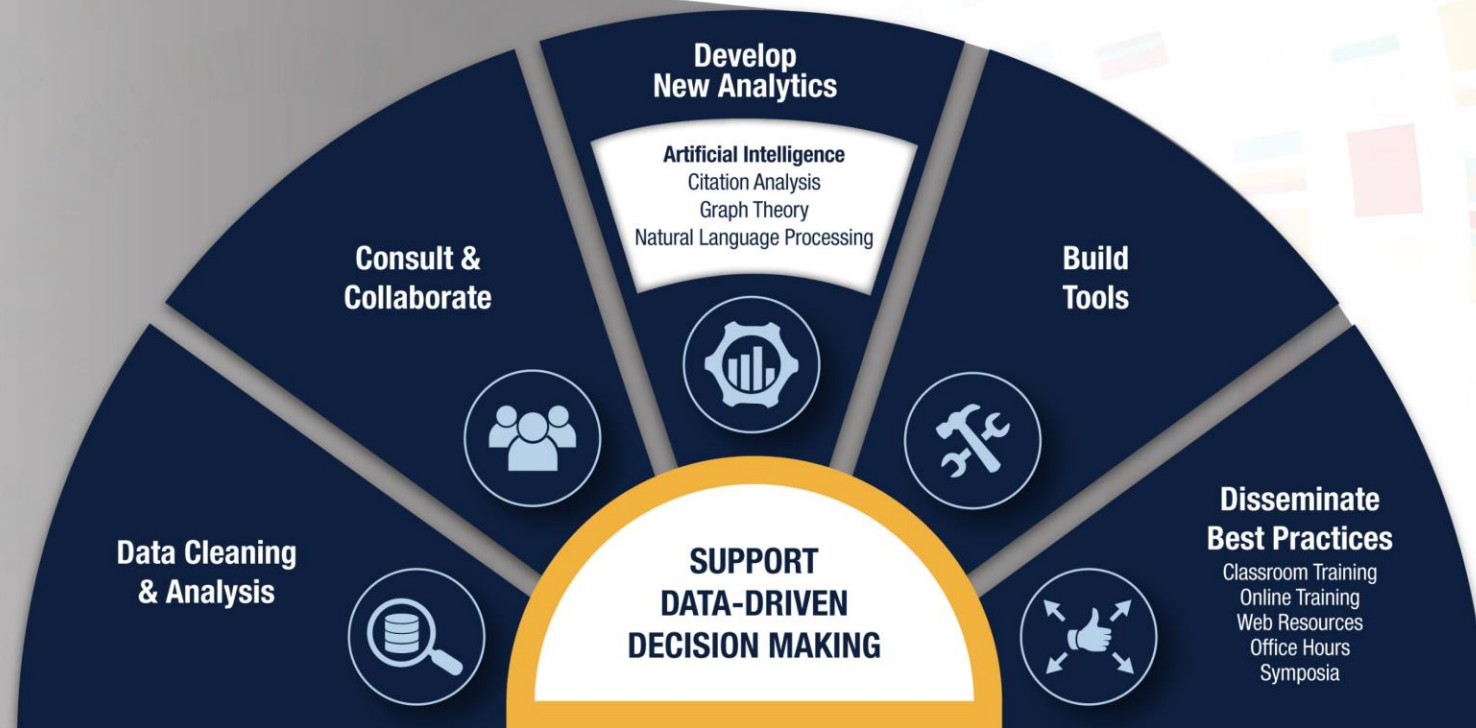
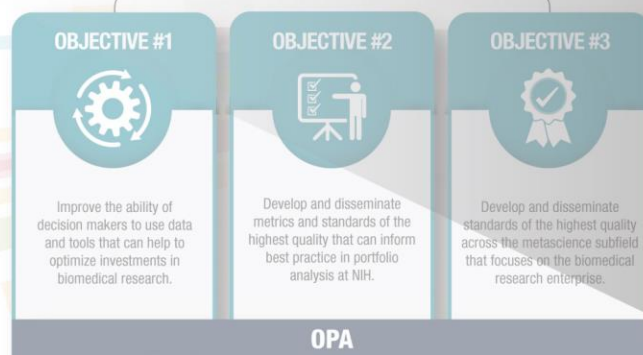
George Santangelo, Ph.D.
Director, Office of Portfolio Analysis
DPCPSI/OD
National Institutes of Health

OFFICE OF PORTFOLIO ANALYSIS

STRATEGIC PLAN, FISCAL YEARS 2021–2025

OVERARCHING GOAL

To accelerate biomedical research by providing access to improved methods of data-driven decision making



The complete OPA strategic plan can be found on our website:

<https://dpcpsi.nih.gov/opa/strategicplan>

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Multifaceted approach to measuring productivity: IQRST

Figure 6

The IQRST Framework for evaluating productivity

I = **I**nfluence (weighted [Relative Citation Ratio \[RCR\]](#))

Q = **Q**ualitative human judgment

R = **R**igor/Reproducibility of research

S = **S**haring of scientific data/resources

T = **T**ranslation/Tech transfer (aggregated data on clinical trials, patents, drugs, and devices and/or [Approximate Potential to Translate score](#))

Further detail on the value of using diverse, validated metrics to assess scientific output is described in a [peer-reviewed commentary](#) authored by the OPA Director in 2017. The *R* was previously discussed in this article as *Reproducibility* but has been updated to include the fundamental and, perhaps more important, principles of rigor and thorough reporting that underlie reproducibility.

➔ **Facilitate increased productivity by using AI/ML to detect and/or predict the impact of policy and funding decisions in real time**

OPA has successfully deployed AI/ML to measure scientific influence and predict clinical impact at the level of individual articles. OPA will continue to build on this momentum, developing new algorithms that harness the power of AI/ML to inform decision making. OPA AI/ML projects that are either planned or currently underway include the following:

➔ Support nimble decision making in response to public health crises and other emerging challenges (see [Figure 4](#))

➔ **Inform effective management of the training pipeline and scientific workforce**

OPA is also improving on strategies we began developing over the past few years to analyze trainee populations, training mechanisms, and workforce dynamics:

➔ Study the distribution of expertise, career

RCR and APT scores are freely available in our public *iCite* tool

<https://icite.od.nih.gov/>



2016 Hutchins BI et al. *PLoS Biology* 14:e1002541
2017 Hutchins BI et al. *PLoS Biology* 15:e2003552
2019 Hutchins BI et al. *PLOS Biology* 17:e3000385
2019 Hutchins BI et al. *PLoS Biology* 17:e3000416

Results

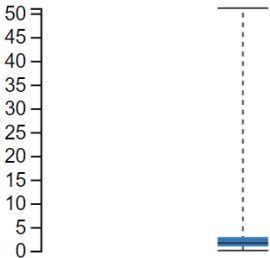
Citing Papers Referenced Papers

Influence Translation Citations

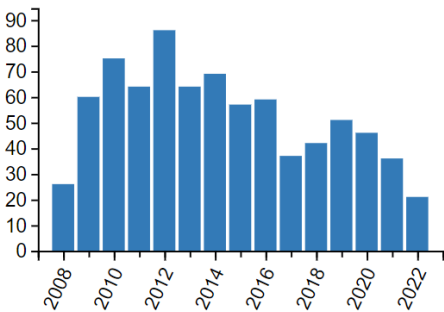
Roll over table headers for definitions; visit the [Global RCR Stats](#) page for percentile tables

Total Pubs	Pubs Per Year	Cites Per Year					Relative Citation Ratio (RCR)				Weighted RCR
		MAX	MEAN	SEM	MED		MAX	MEAN	SEM	MED	
793	52.87	143.50	7.01	0.36	4.43		51.08	2.55	0.13	1.64	1902.42

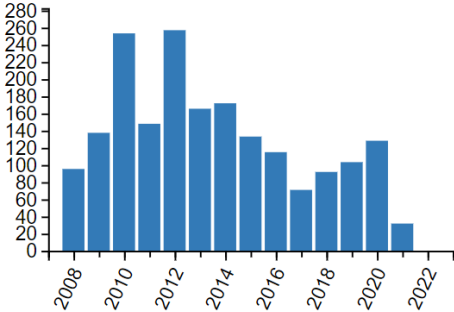
RCR Distribution



Pubs by Year



Weighted RCR by Year



Customization

As you make changes below, the summary information and charts above are updated.

Total Pubs: 793

From 2008 To 2022 ☐ Only research articles ☐ Only papers cited by clinical articles ☐ Only clinical articles

Clear Filters

Export

RCR and APT scores are freely available in our public *iCite* tool

<https://icite.od.nih.gov/>



2016 Hutchins BI et al. *PLoS Biology* 14:e1002541
2017 Hutchins BI et al. *PLoS Biology* 15:e2003552
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2019 Hutchins BI et al. *PLoS Biology* 17:e3000416

Results

Influence

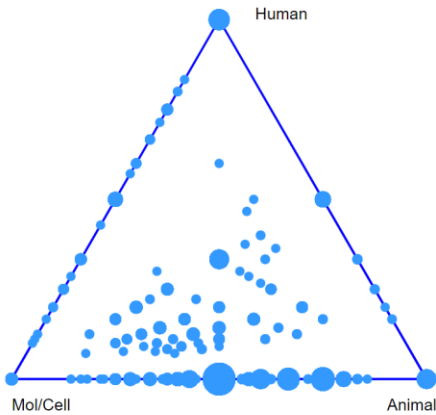
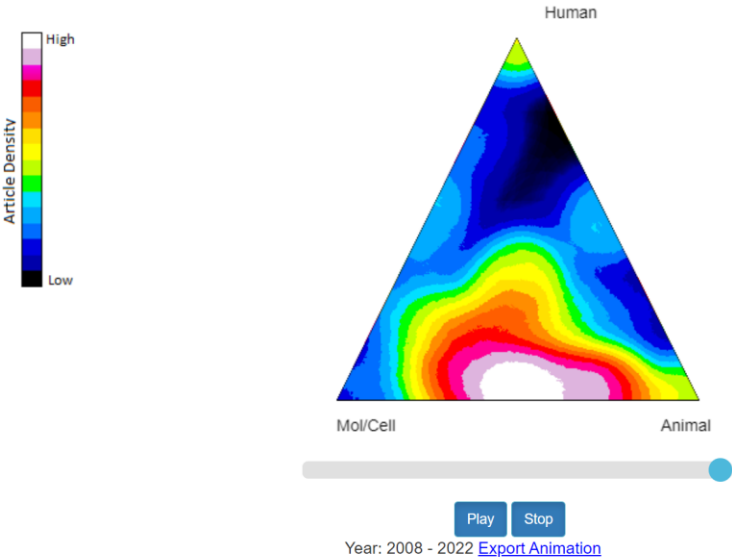
Translation

Citations

Citing Papers

Referenced Papers

Total Pubs	Pubs Per Year	Avg. Human	Avg. Animal	Avg. Mol/Cell	Median RCR	Avg. APT	Cited By Clin.
793	52.87	0.17	0.43	0.40	1.64	26.4%	282



Click-drag around bubbles to lasso-select. Hit 'Esc' to deselect

Customization

As you make changes below, the summary information and charts above are updated.

From 2008 To 2022

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Results

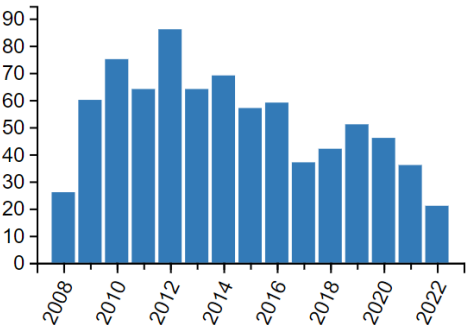
Influence Translation Citations



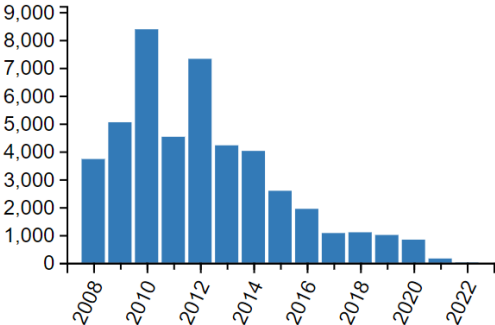
Citing Papers Referenced Papers

Total Pubs	Pubs Per Year	Total Citations	Citations Per Pub			
			MAX	MEAN	SEM	MED
793	52.87	45876	1722	57.85	3.71	31.00

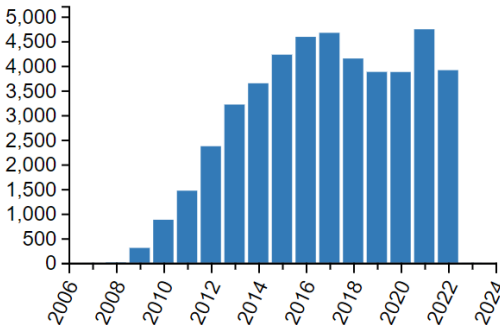
Pubs by Year



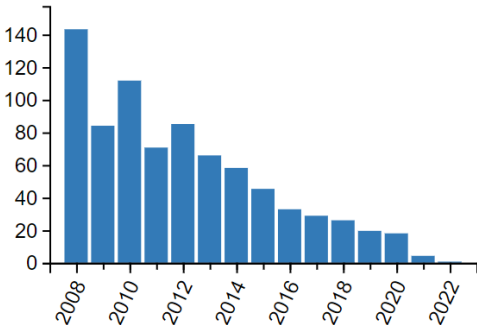
Total Citations by Publication Year



Total Citations by Year Cited



Citations per Pub by Year



Customization

As you make changes below, the summary information and charts above are updated.

From 2008 To 2022 ☐ Only research articles ☐ Only papers cited by clinical articles ☐ Only clinical articles

Clear Filters

Export

Total Pubs: 793

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watch for our limited beta launch in a few months!

follow us on twitter for updates: [@NIH_OPA](https://twitter.com/NIH_OPA)

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Refine

Year ⓘ >

Publication Type ⓘ >

RCR ⓘ >

APT ⓘ >

MeSH ⓘ >

Publications793

Associated PeopleTop 100

Explorer

List

Table

EXPORT

Topic Explorer

LowAPTHigh

FILTER TO SELECTION

Signaling pathways

Oxidative stress

Inflammatory disease

Apoptosis

Metabolic regulation

570 docs
mean APT = 36.41%

Tumorigenesis

Cell proliferation

Gene expression

Noncoding RNAs

Stem cells

46 docs
mean APT = 31.74%

Molecular genetics

Protein structure/function

Intracellular localization

Biochemical properties

Functional interactions

43 docs
mean APT = 18.63%

Brain

Neuropathology

Cognitive dysfunction

Behavior

Neuronal activity

21 docs
mean APT = 45.00%

Immunity

Cytokine response

T-lymphocytes

Antibodies

Immunotherapy

5 docs
mean APT = 41.25%

Cardiometabolic risk factors

Obesity

Diabetes

Hypertension

Diet/nutrition

91 docs
mean APT = 55.27%

Pregnancy complications

Childbirth

Fertility

Maternal health

Neonatal care

5 docs
mean APT = 40.00%

Biomedical engineering

Nanoparticles

Drug delivery

Surface properties

Polymers

5 docs
mean APT = 38.00%

Heart failure

Stroke

Myocardial infarction

Cardiac imaging

Surgical repair

5 docs
mean APT = 40.00%

Organic synthesis

Catalysis

Medicinal chemistry

Ring closure

Ligands

5 docs
mean APT = 40.00%

Health care systems

Care providers

Medical education

Health policy

Intervention

5 docs
mean APT = 38.00%

Results793 Publications

TITLE	YEAR	RCR ↓	APT
Endoplasmic reticulum stress and the inflammatory basis of metabolic disease.	2010	52.73	0.75
Large-scale association analysis provides insights into the genetic architecture and pathophysiology	2012	39.80	0.95
Hypothalamic IKKbeta/NF-kappaB and ER stress link overnutrition to energy imbalance and obesity	2008	23.29	0.75
Mechanisms of diabetic cardiomyopathy and potential therapeutic strategies: preclinical and clinica	2020	20.96	0.75
Lipid-induced insulin resistance: unravelling the mechanism.	2010	20.84	0.95
Inhibition of the glucose transporter SGLT2 with dapagliflozin in pancreatic alpha cells triggers gluc	2015	19.48	0.95
Dietary fructose feeds hepatic lipogenesis via microbiota-derived acetate.	2020	18.78	0.75
Identification of a lipokine, a lipid hormone linking adipose tissue to systemic metabolism.	2008	17.93	0.95
Signal integration by mTORC1 coordinates nutrient input with biosynthetic output.	2013	14.71	0.50
Adipocyte inflammation is essential for healthy adipose tissue expansion and remodeling.	2014	14.69	0.75
Hypothalamic detection of macronutrients via multiple gut-brain pathways.	2021	12.56	0.50
Recent advances in understanding the anti-diabetic actions of dietary flavonoids.	2013	12.40	0.75
Bifurcation of insulin signaling pathway in rat liver: mTORC1 required for stimulation of lipogenesis	2010	11.86	0.75
Leptin and the maintenance of elevated body weight.	2018	11.76	0.95
The role of endoplasmic reticulum in hepatic lipid homeostasis and stress signaling.	2012	11.31	0.50
Antibiotic-induced microbiome depletion alters metabolic homeostasis by affecting gut signaling ai	2018	11.11	0.75
Increased toll-like receptor (TLR) activation and TLR ligands in recently diagnosed type 2 diabetic su	2010	10.83	0.95
β-cell failure in type 2 diabetes: postulated mechanisms and prospects for prevention and treatmen	2014	10.71	0.95
Serotonin regulates pancreatic beta cell mass during pregnancy.	2010	10.33	0.75
Class IIa histone deacetylases are hormone-activated regulators of FOXO and mammalian glucose hi	2011	10.03	0.50

AI label

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Page 1 of 8

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Refine

Year ⓘ >

Publication Type ⓘ >

RCR ⓘ >

APT ⓘ >

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Tumorigenesis

Molecular genetics

Brain

Pregnancy complications

Biomedical engineering

Immunity

Health care systems

Heart failure

Organic synthesis

mean RCR

APT

NIH-funded

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91 docs

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46 docs

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43 docs

60.47% NIH-funded

21 docs

66.67% NIH-funded

9 docs

40.00% NIH-funded

2 docs

20.00% NIH-funded

2 docs

60.00% NIH-funded

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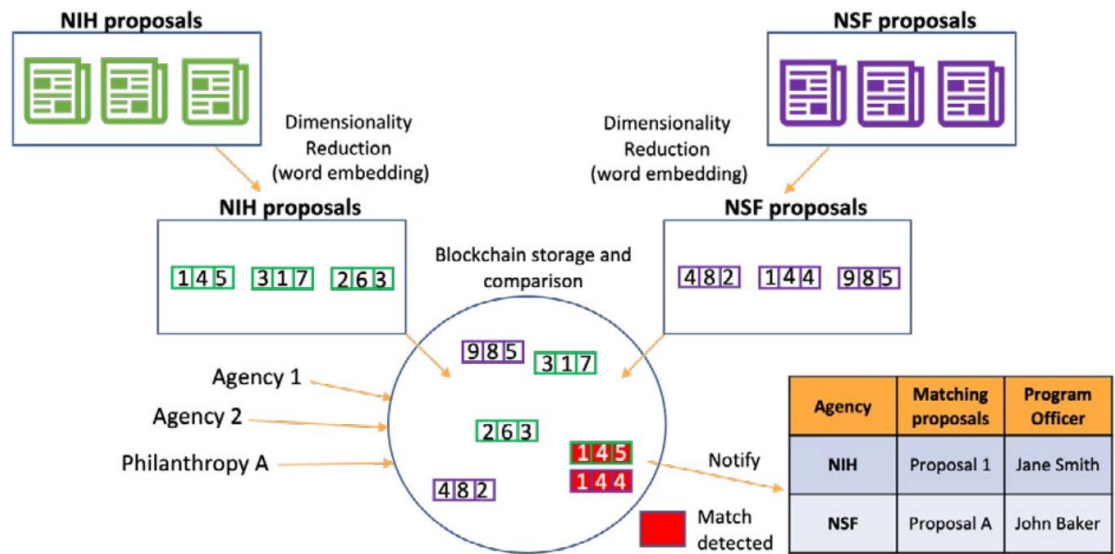
Page 1 of 8

Coordination and data sharing can help funders make better decisions

Figure 7

Pre-decisional management of overlapping proposals at funding organizations

Coordinating R&D investments across federal agencies and other public and private funders is not happening at scale. OPA data scientists and analysts are collaborating with a team from the National Science Foundation (NSF) to develop AI/ML that flags pre-decisional applications with overlapping aims, without the need to share private information or intellectual property. This approach has the potential to improve stewardship of research investments across funding entities by reducing or eliminating unnecessary duplication, managing overlapping research, and encouraging collaboration between and among researchers with similar interests.



Coordination and data sharing helps funders make better decisions

2022 Government Accountability Office (GAO) Analysis

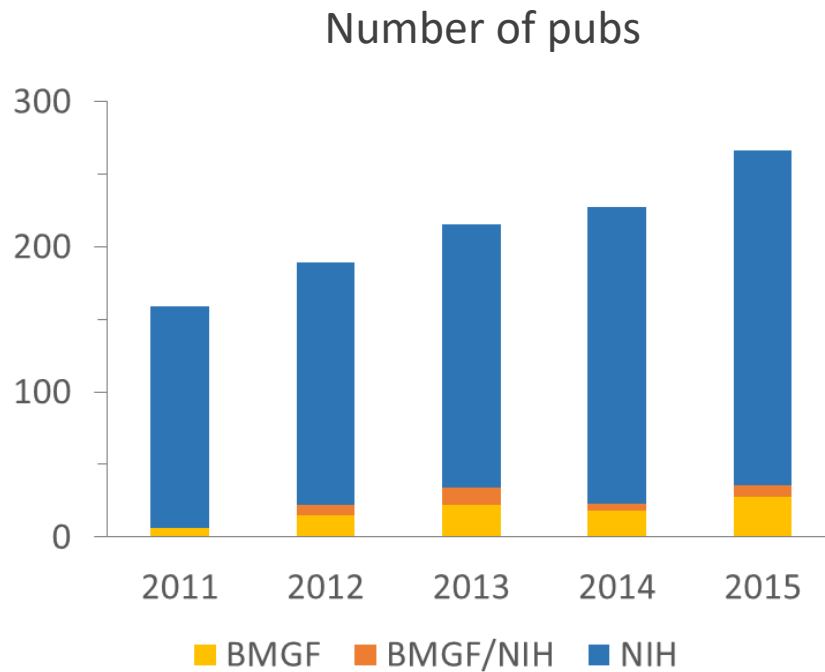
**Biomedical Research:
Observations on DOD's Management of Congressionally Directed Medical Research Programs
GAO-22-105107**

Published: Jan 31, 2022. Publicly Released: Jan 31, 2022.

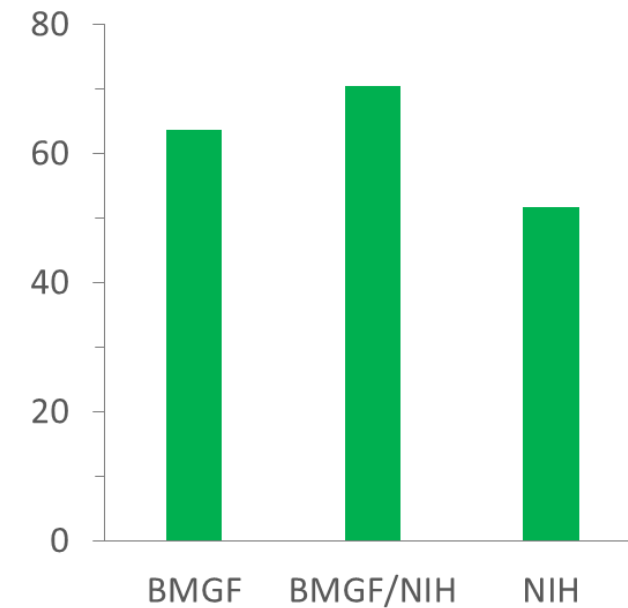
“DOD coordinates with the National Institutes of Health (NIH) and the Department of Veterans Affairs (VA) by leveraging shared data to identify and mitigate project overlap.”

Synergy can result from overlapping investments by different funders

A topic-wide example from clinical research:
NIH & BMGF point-of-care publications 2011-2015



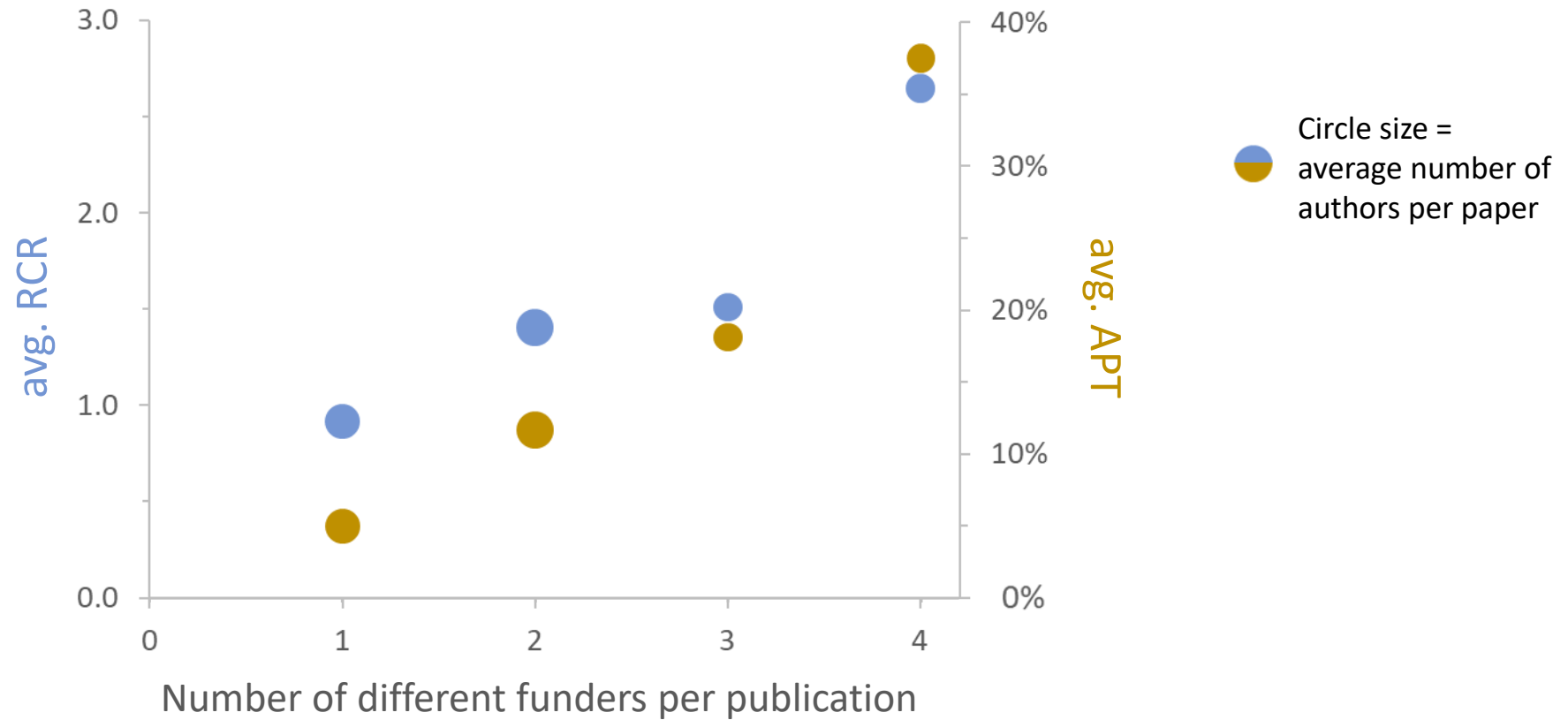
Average percentile of
Relative Citation Ratio (RCR) values



RCR of median NIH pub 1.0
percentile of median NIH pub 50%

Synergy can result from overlapping investments by different funders

An anecdotal example from fundamental research:
Publications (2016 to 2022) of a well-funded molecular immunologist



Detecting synergies at scale requires data of the highest quality

An anecdotal example from fundamental research:
Publications (2016 to 2022) of a well-funded molecular immunologist

Journal		Sci Rep	J Allergy Clin Immunol	Cell Rep	Trends Immunol	Front Immunol	EBioMedicine	Immunity	Sci Immunol	Cell Rep	Immunity	PNAS	Trends Immunol	Nat Commun	J Exp Med	Nat Commun	Immunol Cell Biol	Nat Microbiol	Nat Commun	Nat Commun	Sci Adv	iScience
Pub Year		2017	2019	2017	2016	2018	2021	2018	2020	2019	2016	2019	2022	2021	2019	2019	2018	2022	2019	2018	2019	2021
Number of funders		7	5	4	4	4	4	3	3	3	3	3	3	3	3	2	2	2	1	1	1	1
HRA funder	NIH	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓		✓	✓	✓
	Pew Scholars in Biomed. Sci.	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓								
	Burroughs Wellcome Fund	✓	✓	✓	✓	✓		✓	✓	✓		✓	✓	✓				✓				
	Cancer Research Institute	✓		✓	✓	✓					✓											
Chinese funder	NNSF (China)	✓														✓	✓		✓			
	Chinese Acad. Sci.	✓	✓				✓									✓						
	Ministry of Sci. & Tech. of China	✓	✓																			
	Beijing Nat. Sci. Foundation															✓						
non-HRA funder	Amer. Soc. for Nephrology						✓															
	Laffey McHugh Foundation						✓															
	Natl. Multiple Sclerosis Soc.															✓						

Detecting synergies at scale requires data of the highest quality

21 publications
(2016 to 2022)

UF | College of Veterinary Medicine
UNIVERSITY of FLORIDA

A portrait of Liang Zhou, a man with dark hair and glasses, wearing a light blue shirt.

Liang Zhou, M.D., Ph.D.
Professor

DEPARTMENT:
Department of Infectious Diseases & Immunology

Our AI/ML algorithm identifies over 200 unique authors who have published as Liang Zhou, only one of whom is this well-funded molecular immunologist

Search > Analyze Results: Zhou, Lian... > Results for Zhou, Liang (Author) AND Florida (Address) and 2016 or 2017 or ...

53 results from All Databases for:

Analyze ResultsCitation ReportCreate Alert

Refined By: Publication Years: 2016 or 2017 or 2018 or 2019 or 2020 or 2021 or 2022 Clear all

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- ☐ Review Article 4
- ☐ Open Access 37
- ☐ Associated Data 5

Publication Years

- ☐ 2022 5
- ☐ 2021 5
- ☐ 2020 4
- ☐ 2019 16
- ☐ 2018 11

See all >

Document Types

- ☐ Article 39
- ☐ Other 20
- ☐ Meeting 10

0/53 Add To Marked List Export Sort by: Relevance 1 of 2

☐ 1

Mitochondrial transcription factor A in ROR gamma t(+) lymphocytes regulate small intestine homeostasis and metabolism

Fu, Z; Dean, JW; (...); Zhou, L

Jul 22 2021 | NATURE COMMUNICATIONS 12 (1)

ROR gamma t is known to play critical roles in the regulation of a number of immune cell subsets. Here the authors implicate mitochondrial transcription factor A in the regulation of intestinal ROR gamma t(+) lymphocyte homeostasis and metabolic control in a murine in vivo model. ROR gamma t(+) lymphocytes, including interleukin 17 (IL-17)-producing gamma delta T (gamma delta T17) cells, ... Show more

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3

Citations

83

References

Related records ?

☐ 2

An Electrothermal Cu/W Bimorph Tip-Tilt-Piston MEMS Mirror with High Reliability

Zhou, L; Zhang, XY and Xie, HK

May 2019 | MICROMACHINES 10 (5)

This paper presents the design, fabrication, and characterization of an electrothermal MEMS mirror with large tip, tilt and piston scan. This MEMS mirror is based on electrothermal bimorph actuation with Cu and W thin-film layers forming the bimorphs. The MEMS mirror is fabricated via a combination of surface and bulk micromachining. The piston displacement and tip-tilt optical angle of the mir ... Show more

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Citations

37

References

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A NOVEL OUT-OF-PLANE ELECTROTHERMAL BISTABLE MICROACTUATOR

Zhou, L and Xie, HK

20th International Conference on Solid-State Sensors, Actuators and Microsystems and Eurosensors XXXIII (TRANSDUCERS and EUROSENSORS) 2019 |

16

References

Linking publications to people: disambiguation

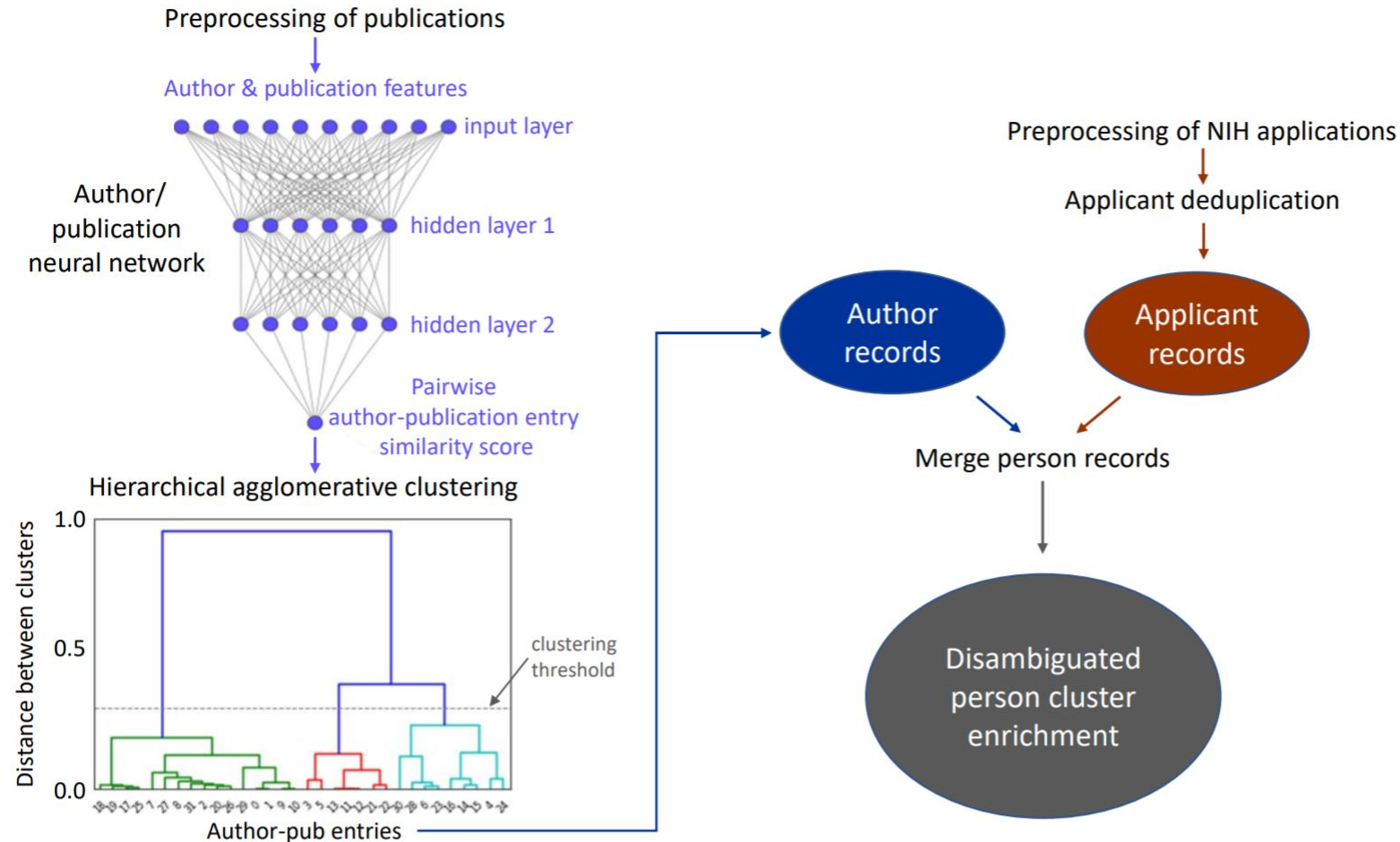


Figure 2 from Yu et al. The effect of mentee and mentor gender on scientific productivity of applicants for NIH training fellowships. bioRxiv 10.1101/2021.02.02.429450 (February 3, 2021)

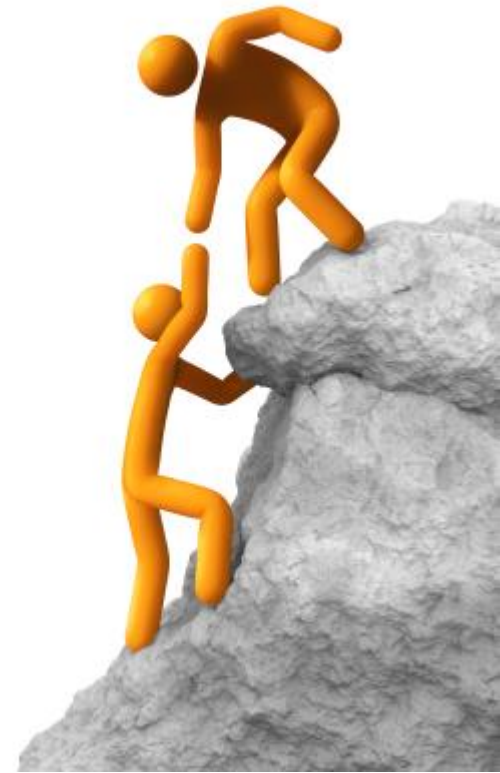
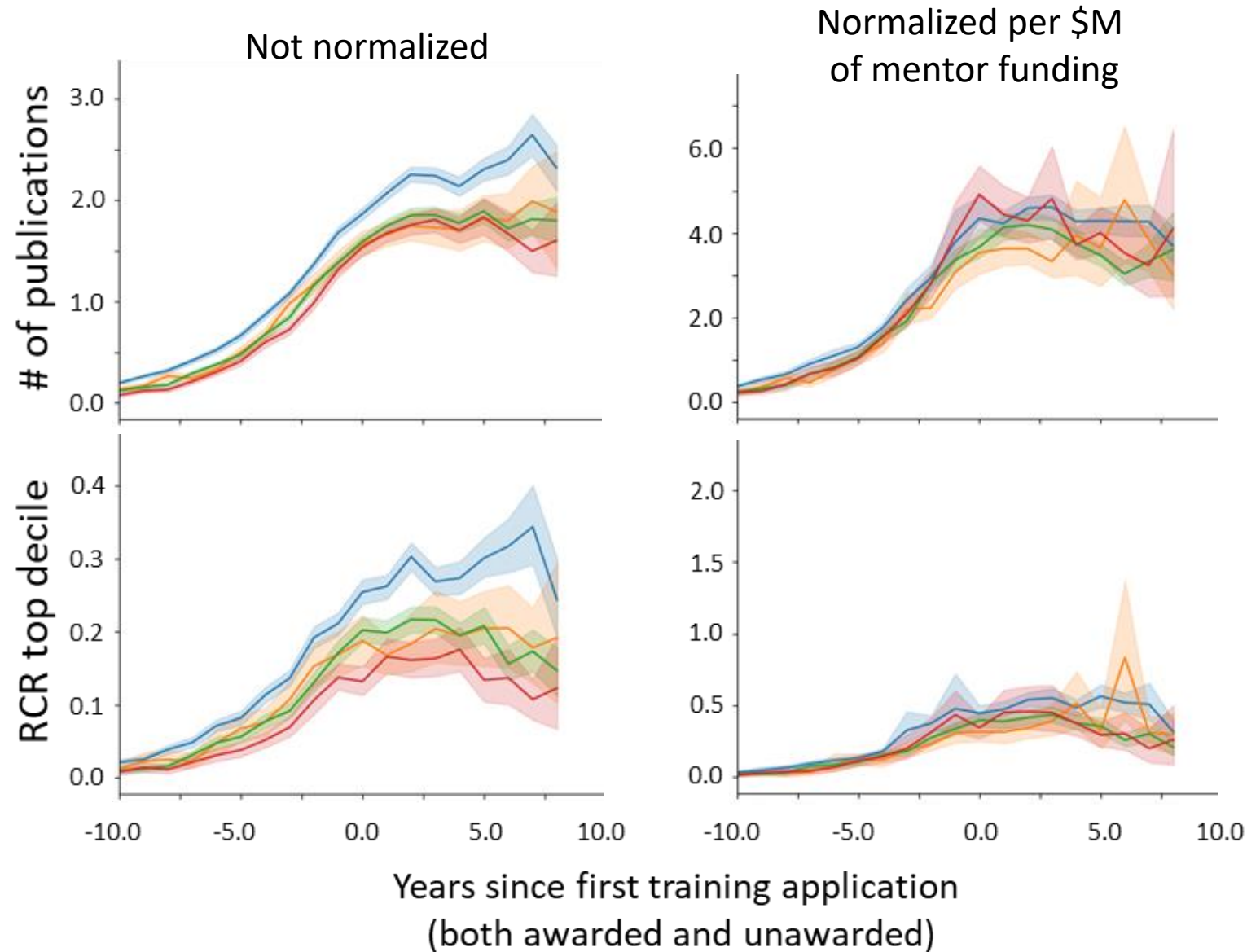
OPA analysis of the effect of mentee and mentor gender on the scientific productivity of applicants for NIH fellowships

We analyzed the relationship between mentoring and productivity with a carefully designed analytical approach and high quality data:

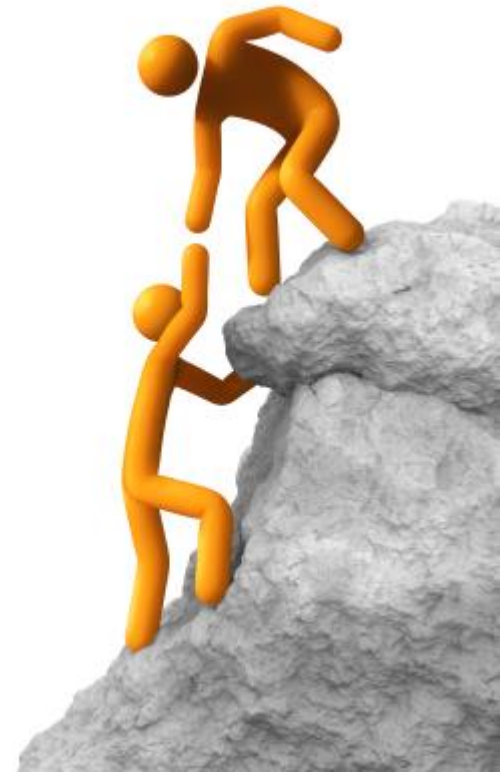
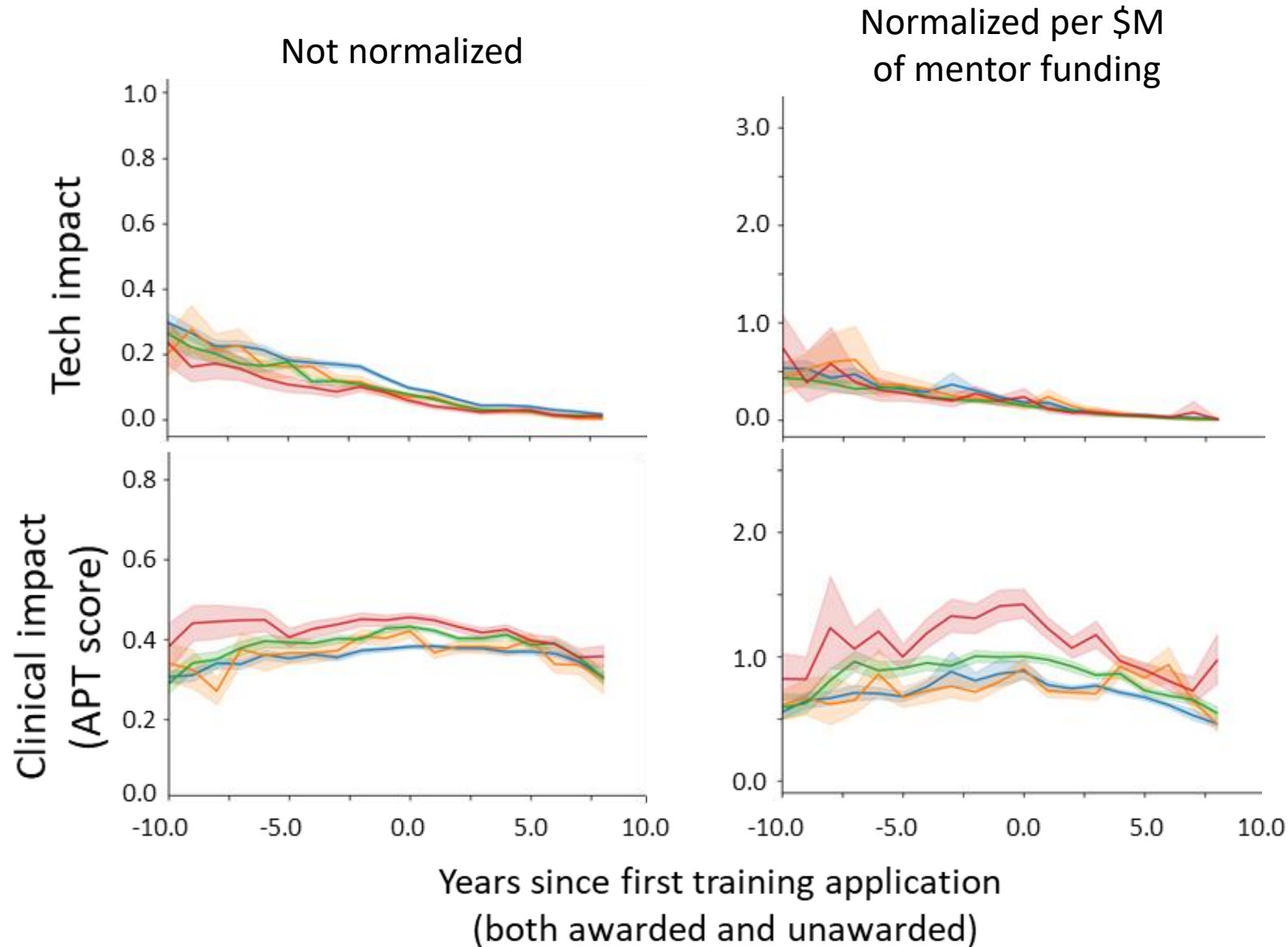
- 18,600 pre- and post-doctoral fellowship applications
 - F30, F31 and F32, K01, K08, K23, K99 respectively
 - FY2011 through FY2017
- Separated into four mentee-mentor dyads: FF, FM, MF, and MM
- Mentees identify their mentor(s) in every application
- Since fellowships are salary only, productivity relies upon (and was therefore normalized to) the research funds available to the mentor
- Publications were linked to mentees with high quality disambiguation, and productivity was measured with a multi-faceted framework



The effect of mentee/mentor gender on mentee productivity



The effect of mentee/mentor gender on mentee productivity

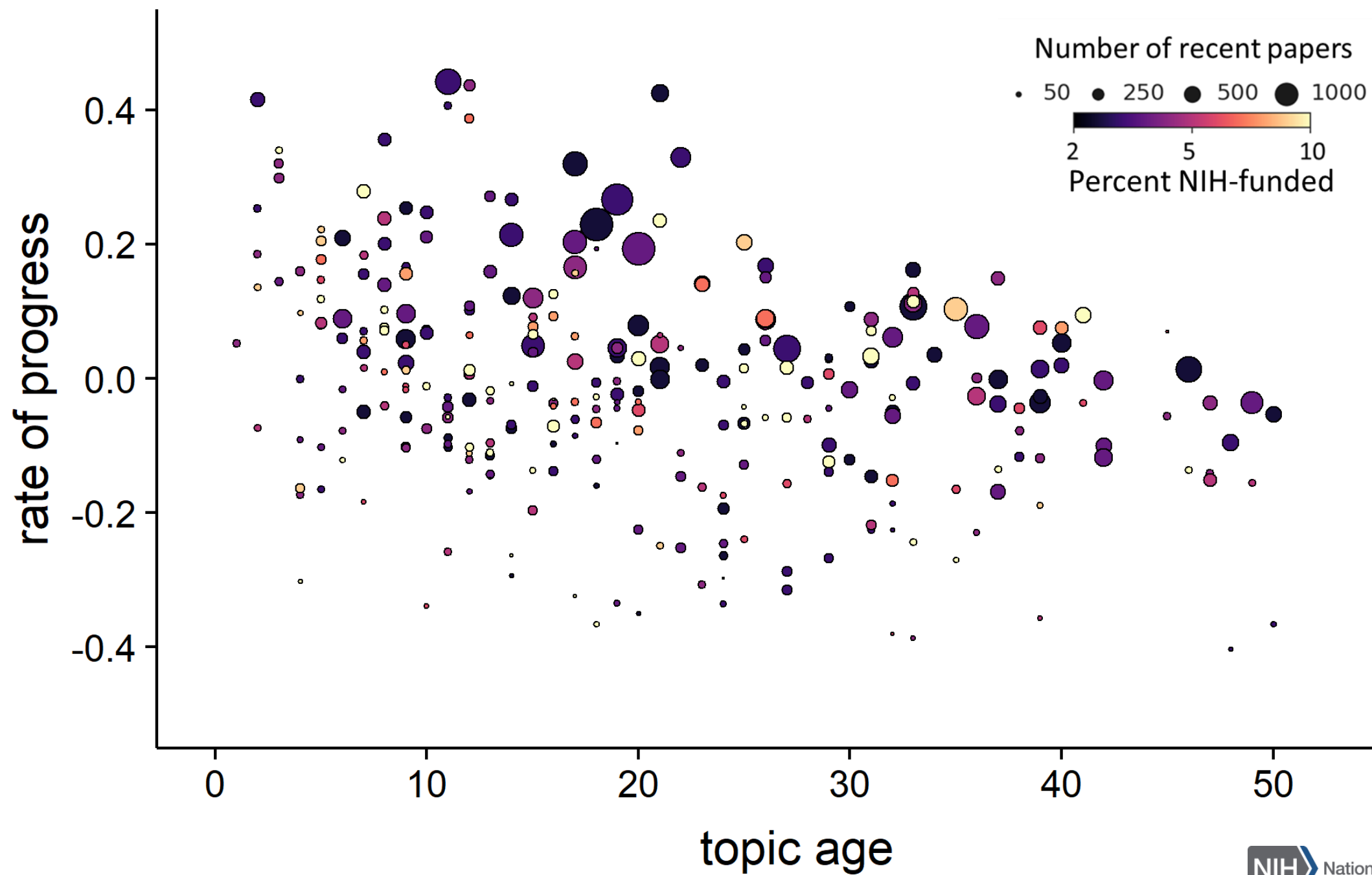


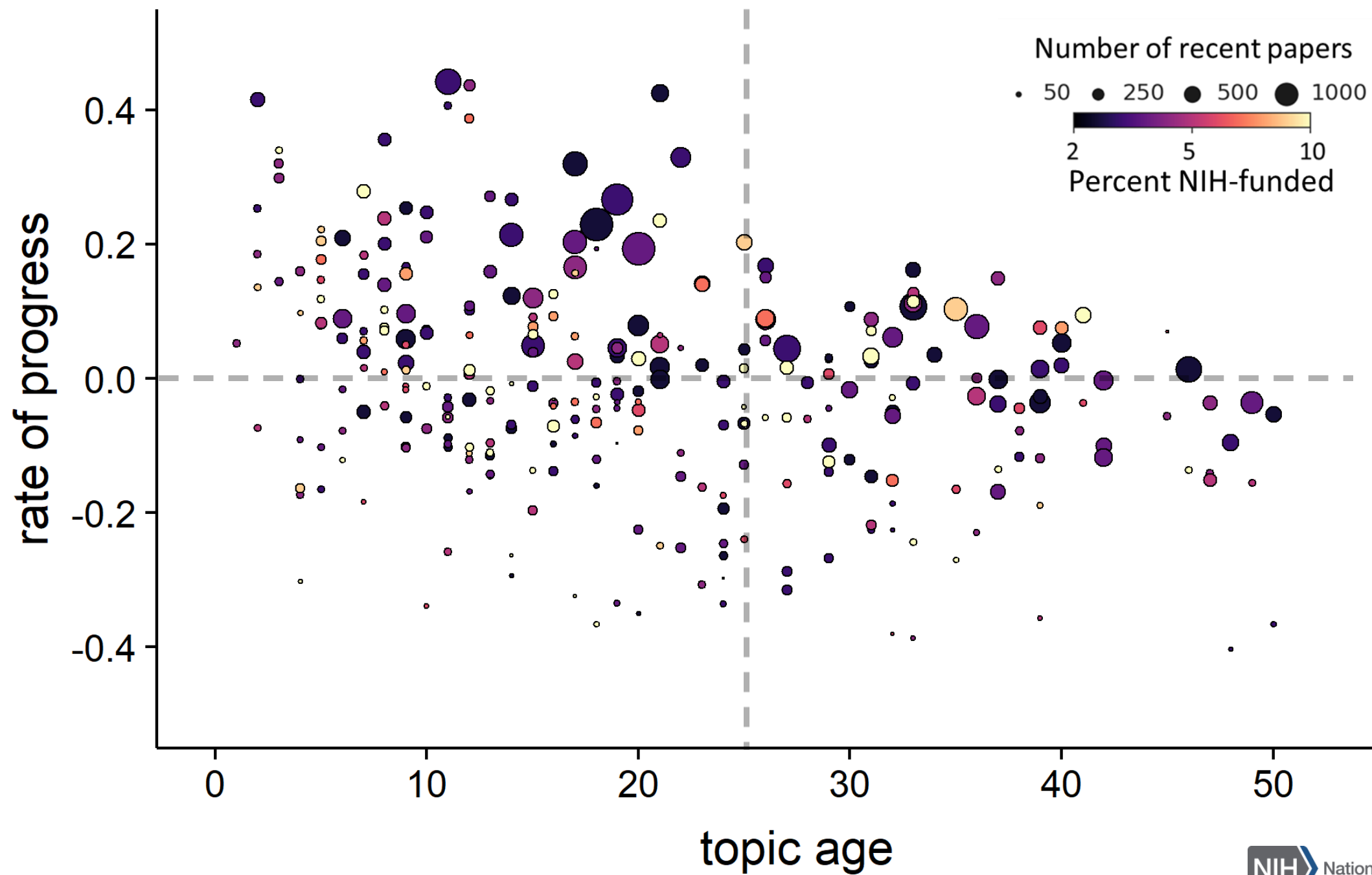
New OPA analytics

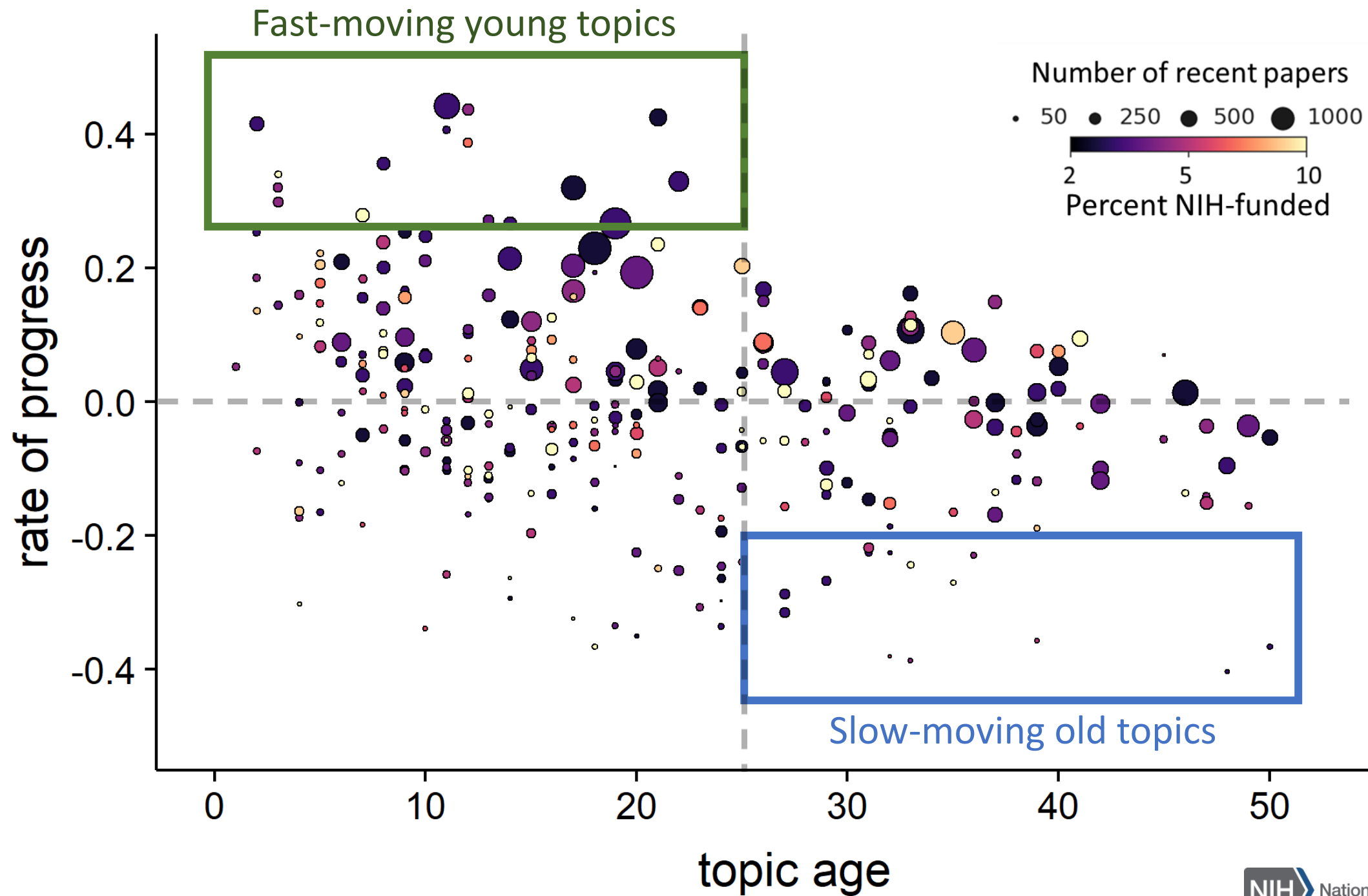
- Detecting emerging areas of biomedical research and measuring how rapidly (or slowly) each topic is progressing
- Tracking the development of past transformative breakthroughs
- Predicting which topics will produce future transformative breakthroughs in the next 2 to 12 years

New OPA analytics

- Detecting emerging areas of biomedical research and measuring how rapidly (or slowly) each topic is progressing
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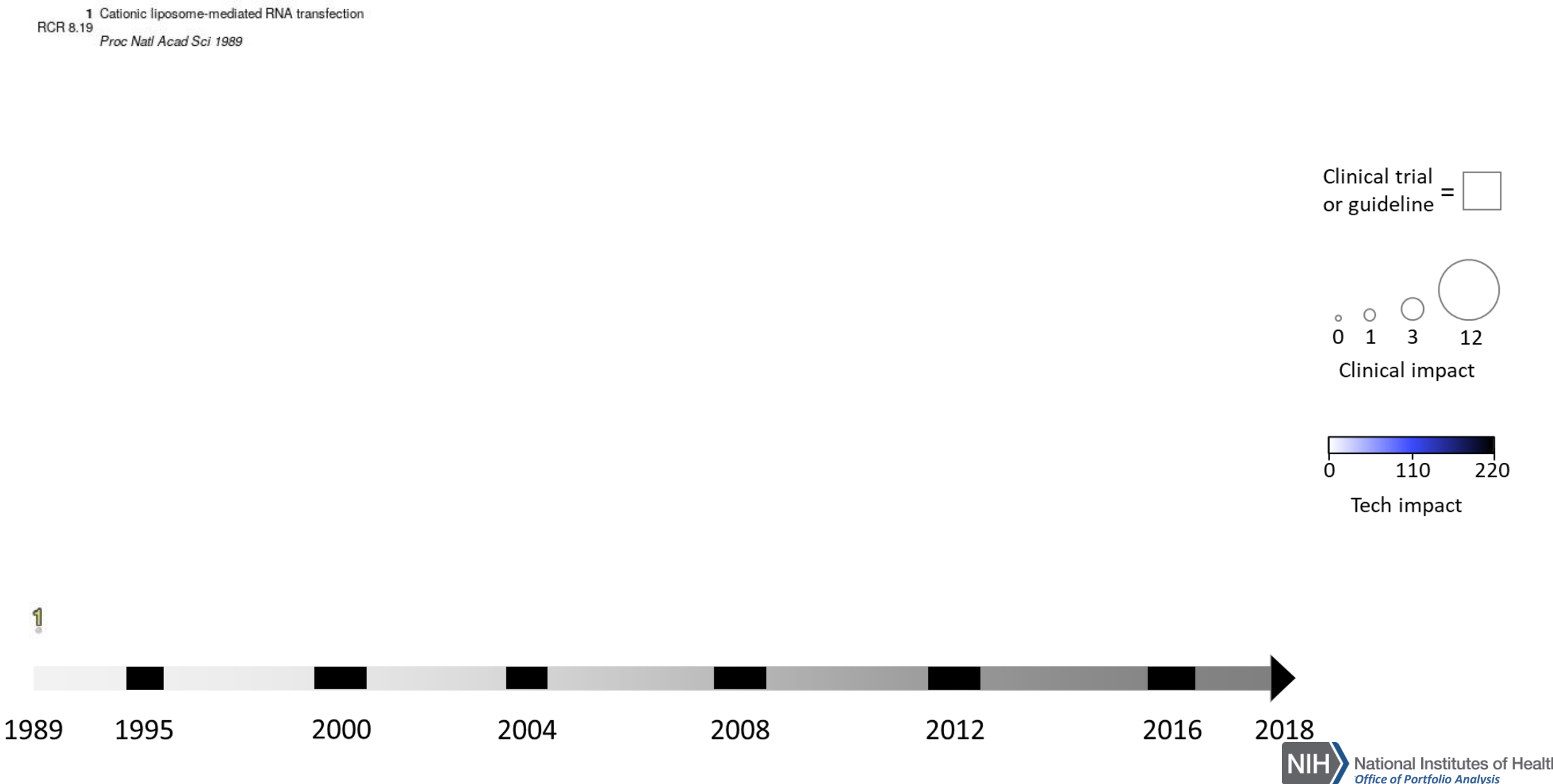




New OPA analytics

- Detecting emerging areas of biomedical research and measuring how rapidly (or slowly) each topic is progressing
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Emergence of mRNA vaccines: Progression of key publications



Emergence of mRNA vaccines: Flow of information

1 Cationic liposome-mediated RNA transfection
RCR 8.19
Proc Natl Acad Sci 1989

2 Characterization of a messenger RNA polynucleotide vaccine vector
RCR 2.26
Cancer Res 1995

3 In vivo application of RNA leads to induction of specific cytotoxic T lymphocytes and antibodies
RCR 3.12
Eur J Immunol 2000

4 Polarization of immunity induced by direct injection of naked sequence-stabilized mRNA vaccines
RCR 1.46
Cell Mol Life Sci 2004

5 Suppression of RNA recognition by Toll-like receptors: the impact of nucleoside modification and the evolutionary origin of RNA
RCR 12.70
Immunity 2005

6 Results of the first phase I/II clinical vaccination trial with direct injection of mRNA
RCR 2.75
J Immunother 2008

7 Incorporation of pseudouridine into mRNA yields superior nonimmunogenic vector with increased translational capacity and biological stability
RCR 7.86
Mol Ther 2008

8 Incorporation of pseudouridine into mRNA enhances translation by diminishing PKR activation
RCR 3.45
Nucleic Acids Res 2010

9 Nucleoside modifications in RNA limit activation of 2'-5'-oligoadenylate synthetase and increase resistance to cleavage by RNase L
RCR 2.43
Nucleic Acids Res 2011

10 Generating the optimal mRNA for therapy: HPLC purification eliminates immune activation and improves translation of nucleoside-modified, protein-encoding mRNA
RCR 5.75
Nucleic Acids Res 2011

11 Protective efficacy of in vitro synthesized, specific mRNA vaccines against influenza A virus infection
RCR 6.60
Nat Biotechnol 2012


12 Validation of the wild-type influenza A human challenge model H1N1pdMIST: an A(H1N1)pdm09 dose-finding investigational new drug study
RCR 4.05
Clin Infect Dis 2015


13 Optimization of Lipid Nanoparticle Formulations for mRNA Delivery in Vivo with Fractional Factorial and Definitive Screening Designs
RCR 7.44
Nano Lett 2015


14 Expression kinetics of nucleoside-modified mRNA delivered in lipid nanoparticles to mice by various routes
RCR 8.56
J Control Release 2015

15 Preclinical and Clinical Demonstration of Immunogenicity by mRNA Vaccines against H10N8 and H7N9 Influenza Viruses
RCR 12.92
Mol Ther 2017

16 Safety and immunogenicity of a mRNA rabies vaccine in healthy adults: an open-label, non-randomised, prospective, first-in-human phase 1 clinical trial
RCR 7.50
Lancet 2017

Clinical trial or guideline = 


0 1 3 12
Clinical impact


0 110 220
Tech impact

1



Summary

- Our existing *iCite* tool is a freely available source of data that fully supports multifaceted assessments of the return on investments in biomedical research
- We will release a limited beta version of our new analytical tool with the next few months
 - Transformative features include AI/ML-driven visualizations, high quality disambiguation, and full coverage of both PubMed and biomedically relevant preprints
 - Let us know if you'd like a live demo for your group, and/or early access as a beta tester!
- Effective analyses of research portfolios requires high quality data
- Synergy can result from overlapping investments by different funders
 - We're eager to collaborate and learn from each other
 - We work on an academic rather than a commercial model; all shared data is kept confidential and held solely within our team
- We can accelerate progress in improving human health by working together to detect emerging areas, measure the rate of scientific advancement, capture the development of past transformative breakthroughs, and predict which topics will produce future breakthroughs